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# OPTIONS SELECTION FOR ASSESSING THE EFFICIENCY OF THE ERP SYSTEMS' IMPLEMENTATION

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Abstract. This article analyzes the existing methods for evaluating the digitalization tools implementation effectiveness on the example of ERP systems. Based on this analysis, an assessment of the methods sufficiency described in the analyzed studies was carried out. It is revealed that the Return on Investment (ROI), the economic value added (EVA), Net Present Value (NPV) calculation for an up-to-date assessment of the digitalization means implementation effectiveness is not enough and requires an additional assessment of the business processes effectiveness changed during implementation. The following techniques have been studied: the K.K. Chuprov's "Express method", the L.A. Kozerod's "Methodology for assessing the economic efficiency of enterprise business processes", "Methods for evaluating the effectiveness of business processes in the agro-industrial complex" by E.V. Titova, G.A. Sergutkina, D. Martey and others are considered. According to these methods, the results' correlation of the business processes efficiency with the financial organizational indicators absence is noted. A comprehensive methodology for evaluating the digital tools implementation effectiveness is proposed by calculating the Return on Investment (ROI) and Net Present Value (NPV), as well as evaluation of the business processes functioning effectiveness changed during the ERP system implementation based on the "Methodology for evaluating the effectiveness of business processes in the agro-industrial complex" by E.V. Titova, G.A. Sergutkina, D.Martey.

**Keywords:** digitalization; ERP; efficiency assessment; business processes; return on investment. **JEL codes:** L59; L69.

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