Human Development: Challenges and Prospects: Proceedings of the II International Scientific and Practical Conference

### To cite this paper:

Gabdulhakova L.K. (2017) Managing conflict in the organization. *Human Progress*. 3 (3): 6. URL: http://progress-human.com/images/2017/Tom3\_3/Gabdulhakova.pdf.

# MANAGING CONFLICT IN THE ORGANIZATION

### Louise Gabdulhakova

Master student in Ural State University of Economics Yekaterinburg, Russia

**Abstract.** The paper reveals the result of the analysis of the theory of organizational conflicts. The concept, types of conflicts, the reasons for their emergence are considered, the influence of bureaucratic management style on the emergence of conflicts. The most appropriate ways to prevent organizational conflicts are determined. Based on the application of the system approach, the interaction of conflicts and management has been investigated; ways of teamwork between managers and psychologists at the enterprise have been studied. Particular attention is paid to motivational and communication types of conflicts; the impact of the company's lack of strategy on the frequency of conflicts is determined. Different approaches to conflict resolution are studied and the possible results of their application, the most effective one is chosen. The purpose of the study is to analyse theoretical approaches to managing organizational conflicts and to provide a description of their causes and resolution methods for managers who do not have a basic psychological education.

**Keywords**: conflict; organization; conflict management; causes of conflicts; systems approach.

**JEL codes:** M12; M14; O15.

#### References

- 1. Akimova T.A. Theory of Organization: Textbook. Moscow: RUDN, 2010. 450 p.
- 2. Ackoff R. Ackoff on Management / Trans. With the English. Ed. L.A. Volkovoy. St. Petersburg: Peter, 2002. 355 p.
- 3. Ackoff R. The art of solving problems / Trans. With the English. E.G. Kovalenko. Moscow: Mir, 1982. 482 p.

## Human Development: Challenges and Prospects: Proceedings of the II International Scientific and Practical Conference

- 4. Anokhin P.K. Fundamental questions of the general theory of functional systems // Anokhin P.K. Principles of the system organization of functions. Moscow: Nauka, 1973. P. 5-61.
- 5. Ansoff I. Strategic Management / Trans. With the English. Moscow: Economics, 1989. 411 p.
- 6. Gordeyko S.G. A systematic approach to managing retail business in an organization // Management today. 2013. №6. P. 330-345.
- 7. Gordeyko SG Three-sided model of attracting clients in the field of mortgage lending in a universal commercial bank // Clienting and client portfolio management. 2013. №2. P. 118-128.
- 8. Istomin EP, Sokolov AG Theory of Organization: A Systems Approach: A Textbook. Moscow: Andreevsky Publishing House, 2009. 322 p.
- 9. Zigert V., Lang L. To lead without conflicts / Trans. With him. N.V. Vardulia, A.D. Bo homology. Moscow: Economics, 1990.14. Kartashov VA System of systems. Essays on general theory and methodology. Moscow: Progress-Academy, 1995. 301 p.
- 10. O'Connor J., McDermott I. The art of system thinking: Necessary knowledge of systems and creative approach to problem solving / Trans. With the English. B Pinsker. Moscow: Alpina Pablisher, 2013. 299 p.

### Contact

Louise Gabdulhakova

The Ural State University of Economics

62-455, 8th of March Str., 620144, Yekaterinburg, Russia

Louisiana.Gab@yandex.ru